Apalachee Regional Planning Council

FULL COUNCIL VIRTUAL BOARD MEETING

Thursday – September 24, 2020

10:00 a.m. ET / 9:00 a.m. CT

316th Public Meeting

https://global.gotomeeting.com/join/832463557

OR

tel:+18773092073,,832463557#

www.arpc.org

The Apalachee Regional Planning Council serves its citizens and local governments by providing technical assistance and a forum for communication and collaboration, to preserve and enhance the economic, natural, and social environments of the Apalachee Region.
### APALACHEE REGIONAL PLANNING COUNCIL

#### EXECUTIVE COMMITTEE

- **Randy Merritt**, Chairman (Wakulla) • **Kristin Dozier**, Vice-Chair (Leon)
- **Ricky Jones**, Secretary/Treasurer (Franklin) • **John Jones**, Past Chairman (Monticello)

*FRCA Policy Board Members: Kristin Dozier, Lisa Miller and Gene Wright*

### FULL COUNCIL

<table>
<thead>
<tr>
<th>County</th>
<th>Name</th>
<th>Position</th>
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<tbody>
<tr>
<td>Calhoun County</td>
<td>Gene Bailey</td>
<td>County Commissioner</td>
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<tr>
<td></td>
<td>Vacant</td>
<td>Municipal Representative</td>
</tr>
<tr>
<td></td>
<td>Don Stephens</td>
<td>Governor's Appointee</td>
</tr>
<tr>
<td>Franklin County</td>
<td>Ricky Jones</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Brenda La Paz</td>
<td>Mayor, City of Carrabelle</td>
</tr>
<tr>
<td></td>
<td>Vacant</td>
<td>Governor's Appointee</td>
</tr>
<tr>
<td>Gadsden County</td>
<td>Brenda Holt</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Evelyn Goldwire</td>
<td>Commissioner, City of Gretna</td>
</tr>
<tr>
<td></td>
<td>Henry Grant</td>
<td>Governor's Appointee</td>
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<tr>
<td>Gulf County</td>
<td>Ward McDaniel</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Johnny Paul</td>
<td>Commissioner, City of Wewahitchka</td>
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<td>Michael Hammond</td>
<td>Governor's Appointee</td>
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<td>Jackson County</td>
<td>Jim Peacock</td>
<td>County Commissioner</td>
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<td></td>
<td>Gene Wright</td>
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<td>Jefferson County</td>
<td>Stephen Walker</td>
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<td>John Jones</td>
<td>Mayor, City of Monticello</td>
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<td>Governor's Appointee</td>
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<td>Leon County</td>
<td>Kristin Dozier</td>
<td>County Commissioner</td>
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<td>Dianne Williams-Cox</td>
<td>Commissioner, City of Tallahassee</td>
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<td>Lisa Miller</td>
<td>Governor's Appointee</td>
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<tr>
<td></td>
<td>Woody Stewart</td>
<td>Councilman, City of Bristol</td>
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<td>Randy Merritt</td>
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<td></td>
<td>Don Grimes</td>
<td>Mayor, City of St. Marks</td>
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<td>Ex-Officio Members</td>
<td>Michael Fuller</td>
<td>FL Dept. of Environmental Protection</td>
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<td></td>
<td>Christina Coger</td>
<td>NW FL Water Management District</td>
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<td></td>
<td>Maria Showalter</td>
<td>FL Dept. of Transportation</td>
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<td></td>
<td>Diane Scholz</td>
<td>Enterprise Florida</td>
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</table>
APALACHEE REGIONAL PLANNING COUNCIL
VIRTUAL BOARD MEETING

https://global.gotomeeting.com/join/439509661  OR
Dial tel:+1-866-899-4679, 439509661#

THURSDAY – SEPTEMBER 24, 2020
10:00 AM Eastern Time / 9:00 AM Central Time

DRAFT AGENDA

1. Call to Order, Pledge of Allegiance and Introductions
2. *Approval of Agenda
3. *Approval of Minutes – July 23, 2020 Regular Board Meeting
4. Resiliency Compact Presentation – Alec Bogdanoff, American Flood Coalition
5. Executive Director’s Report
   Chris Rietow, ARPC Executive Director
   A. *Financial Report
   B. Staff Program Reports
      1. Economic Development & Community Planning
      2. Disaster Resiliency Coordination
      3. Emergency Planning
      4. Revolving Loan Fund
      5. Transportation Planning
      6. Environmental Planning
      7. GIS Program
      8. Housing Program
      9. Communications
   C. *Executive Committee Meeting Report
6. Board Member Reports / Local & Regional Issues Discussion
7. Ex-Officio Member Updates
8. Public Comment
9. Adjournment
10. Next ARPC Board Meeting – November 19, 2020

*Items Requiring Board Action
Homer Dexter Barber, 74 of Bristol passed away Wednesday, August 5, 2020 in Tallahassee. Dexter was born July 3, 1946, in Quincy, Florida, to the late Homer Gordon Barber and Gloria Ann (West) Barber. He lived in Liberty County most of his life and was a construction contractor. Dexter started building after college at the young age of 21 and became a licensed contractor soon after. He built custom homes for many families in Liberty, Calhoun, and surrounding counties. Dexter loved his community and served Liberty County as a county commissioner for twenty-two years. He was also a long-time member of Bristol Christian Church. Dexter loved his church, the Lord and his church family serving as a deacon for over 40 years. In addition to his parents he was also preceded in death by his brother Jackie Gerald Barber. Survivors include his wife Gabra Barber of Bristol; his sons, Dexter Duane Barber and his wife Steffani of Marianna and Homer Link Barber and his wife Elaine of Bristol; a daughter Jeri Flowers and her husband Jerome of Bristol; his brothers, Robert T. “Bobby” Barber of Tallahassee and Glenn Eugene Barber of Boca Raton; a sister Dianne Barber of Bristol; his grandchildren, Maggie Foran and her husband Ethan, Micah McCaskill, Blake Barber, Meredith Barber, Gabrie Flowers, Macey Barber, Bowen Barber and Brooks Barber; one great grandchild Lynleigh Foran. A service to honor and to celebrate Dexter’s life was held 7:30 pm Friday August 14, 2020 at Rock Bluff Cemetery with Reverend Richard Kaiser officiating. Adams Funeral Home was in charge of the arrangements. Online condolences may also be made at www.adamsfh.com or by calling 850-674-5449.

Dexter served on the ARPC Board since 2015 and will be sorely missed by not only the ARPC but by everyone that knew him.

ARPC staff has dedicated the Liberty County Long-Term Recovery Plan to Commissioner Barber as noted in the language below at the opening of the plan:

“The Liberty County Long-Term Recovery Plan is dedicated to Commissioner Dexter Barber in honor of his lifelong service as a true champion for Liberty County and all of its residents. Following Hurricane Michael, he worked tirelessly to help his community recover. Commissioner Barber was also a long-standing leader throughout the region serving as a Board Member on the Apalachee Regional Planning Council. His memory will live on in the work we all do every day to make Liberty County an even better community for our families. His mission will continue as this recovery plan transitions from vision to reality.”
APALACHEE REGIONAL PLANNING COUNCIL  
Virtual Meeting  

BOARD MEETING MINUTES – July 23, 2020  

Item 1: Call to Order and Roll Call  
Chairman Merritt called the meeting to order at 10:10am, announced all board members in attendance and asked that the records show a quorum was in attendance.

ARPC Board Members in Attendance:

- Calhoun County: Gene Bailey (County Commissioner)
- Calhoun County: Don Stephens (Governor’s Appointee)
- Franklin County: Ricky Jones (County Commissioner)
- Franklin County: Brenda La Paz (Mayor, City of Carrabelle)
- Gadsden County: Evelyn Goldwire (Commissioner, City of Gretna)
- Gadsden County: Henry Grant (Governor’s Appointee)
- Gulf County: Paul Johnny (Commissioner, City of Wewahitchka)
- Jefferson County: Stephen Walker (County Commissioner)
- Jefferson County: John Jones (Mayor, City of Monticello)
- Leon County: Kristin Dozier (County Commissioner)
- Leon County: Dianne Williams-Cox (Commissioner, City of Tallahassee)
- Leon County: Lisa Miller (Governor’s Appointee)
- Wakulla County: Randy Merritt (County Commissioner)

Ex-Officio Members in Attendance:

- Maria Showalter (FL Dept. of Transportation)
- Diane Scholz (FL Institute of Government)

Others in Attendance:

- Chris Doolin – Small County Coalition
- Richard Williams – Opportunity Florida
- Jeff Goutcher – FGA Railroad
- Jennifer Paredes – FL FWC
- Beverly Byerts – FL DEO
- Scott Monlyn – Calhoun Commissioner
- Greg Slay – Capital Region TPA

Jim McShane – CareerSource Capital Region
Somer Pell – Wakulla Planning & Zoning
Jenny Anderson – FL League of Cities
Darryl Boudreau - NWFWMD
Sean Lewis – FL DEO
Josh Gabel – Senator Rubio’s Office
Greg Burke – Capital Region TPA

ARPC Staff in Attendance:

- Chris Rietow (Executive Director)
- Josh Adams (Environmental Planning Manager)
- Zach Annett (Emergency Planning Manager)
- Anthony Carpanini (Apalachee LEPC Coordinator)
- Kwentin Eastberg (Planning Manager)
- Melissa Franklin (Communications Coordinator)

ARPC Board Meeting Minutes  
July 23, 2020
Item 2 and 3: Approval of the Agenda Minutes
A motion was made by Stephen Walker to approve the July 23, 2020 Agenda and the Minutes of the February 2020 ARPC Full Council Board Meeting as presented. The motion was seconded by Don Stephens. A vote was taken, and the motion carried unanimously.

Item 4: 2019 Legislative Overview - Chris Doolin
Chris Doolin presented on the 2020 Florida Legislative Session, providing an overview of legislation that may impact the Region and/or RPC’s in general.

Mr. Doolin gave a detailed explanation of House Bill 969, regarding Rural Broadband. This legislation shifts broadband development and regulation from Department of Management Services to Department of Economic Opportunity (DEO), and mandates that DEO create a statewide strategic plan to increase use of broadband services throughout the state. In addition, DEO will review public input as to the speeds and availability of broadband and facilitate local technology planning teams accordingly. To expedite the process, counties can: 1. Begin thinking about who will be on the planning team in your county? Who is struggling with access to broadband and why? How can this population be best represented within the planning process? 2. Gather previous studies that have been done regarding rural broadband within your region. 3. Think about ideas and practices that can close the gap. How do we turn specific initiatives into an overarching and collaborative plan?

In addition, Mr. Doolin spoke about the importance of the 2020 Census. Census results determine federal funding and are utilized in long-term planning. Currently, the Governor’s Office reports that it is behind in responses compared to the 2010 Census. Please encourage residents to complete Census information as soon as possible.

Item 5: Executive Director’s Report
5A - Financial Report: Mr. Rietow reviewed with the Board the Budget Reports.

A motion was made by Henry Grant to approve the financial reports for February, March, April, May, and June 2020 as presented. The motion was seconded by Commissioner Stephen Walker. A vote was taken, and the motion carried unanimously.

5B - Staff Reports:
Mr. Rietow highlighted the following ARPC Program Reports prepared by ARPC Staff and included in the Board Package beginning on page 29. He asked the Board for any questions in
reference to the reports listed below and briefly updated the Board to any additions to the reports that had not been included in the package.

1. Economic Development and Community Planning - Caroline Smith
2. Disaster Recovery Coordination - Ben Chandler
3. Emergency Planning - Zach Annett, Anthony Carpanini, Denise Imbler
4. Revolving Loan Fund - Janice Watson
5. Transportation Planning - Kwentin Eastberg
6. Environmental Planning - Josh Adams
7. GIS Program - Sharon Rodriguez
8. Housing Program
9. Communications

**Item 5: Executive Director’s Report**

5.B.1 - Economic Development: Mr. Rietow reviewed the CARES Act Funds distributed to the 10 regional planning councils throughout the state, and how these funds will be most effectively leveraged by ARPC.

5.B.2 - Disaster Recovery Coordination: Mr. Rietow reported that ARPC will be partnering with Tallahassee- Leon County Office of Economic Vitality to recapitalize the ARPC Revolving Loan Fund.

5.B.3 - Emergency Planning: Mr. Rietow reviewed the role Big Bend Healthcare Coalition continues to play within the community. Mr. Rietow announced that the regional planning councils have been appropriated funds to update the Regional Evacuation Study.

5.B.4 - Revolving Loan Fund: Mr. Rietow gave a brief update on the RLF Portfolio report included in the Board package.

5.B.5 - Transportation Planning: Mr. Rietow asked for a motion to appoint members to each transportation disadvantaged coordination board.

Mr. Rietow reported that since the last ARPC meeting, he had appointed several members to the Transportation Disadvantaged (TD) Local Coordinating Boards with an effective date of July 1, 2020. He explained that all membership terms would end on June 30th of the year listed.

A motion was made by Commissioner Dozier to approve Mr. Rietow’s appointments to the Calhoun, Franklin, Gadsden, Gulf, Jackson, Jefferson, Leon, Liberty and Wakulla County TD Local Coordinating Boards. The motion was seconded by Henry Grant. A vote was taken, and the motion carried unanimously.
5.8.6 - Environmental Planning: Mr. Rietow reviewed the Franklin-98 Living Shoreline Project and announced the project has been awarded an additional $15 million to continue into the next phase.

5.8.7 - GIS Program: Mr. Rietow gave a brief update on the status of Apalachee Online.

5.8.8 - Housing Program: Mr. Rietow announced the addition of the ARPC Housing Program and gave a brief update on the progress made thus far.

5.8.8 - Communications: Mr. Rietow reported that staff has completed five (5) websites for local municipalities as a part of the Apalachee Online program: Altha, Alford, Campbellton, Grand Ridge, and Malone.

Item 6: Board Member Reports/ Local & Regional Issues Discussion
Mr. Rietow highlighted that the ARPC is now the official planning agency for the Transportation Disadvantaged Program for Leon County and now serves all nine (9) ARPC counties. He gave an update on the Triumph Gulf Coast funding approach in response to the COVID-19 pandemic and highlighted the actions of the Executive Committee meeting held on May 21, 2020.

A motion was made by Lisa Miller to ratify the actions taken by the Executive Committee. The motion was seconded by Henry Grant. A vote was taken, and the motion carried unanimously.

A motion was made by Don Stephens to accept minor changes to the CRTPA agreement. The motion was seconded by Henry Grant. A vote was taken, and the motion carried unanimously.

Mr. Rietow announced that Commissioner Dozier has been elected Vice President of the Florida Regional Councils Association. He announced that the next Board meeting will likely be held virtually on September 17, 2020.

There being no further business the meeting was adjourned at 12:00 pm.

APPROVED BY: THE APALACHEE REGIONAL PLANNING COUNCIL MEETING IN REGULAR SESSION ON SEPTEMBER 24, 2020

SIGNED: ATTEST:

_____________________________  ______________________________
Randy Merritt  Chris Rietow
Chairman  Executive Director

ARPC Board Meeting Minutes
July 23, 2020
AGENDA ITEM - 5

EXECUTIVE DIRECTOR REPORT – Chris Rietow

The following items will be reported and discussed with the Board:

A. *Financial Reports: On the following pages is the following financial report:
   • Budget Report for the month ending August 31, 2020

B. **Staff Reports:** Staff program reports are included on the following pages. Staff will be present at the meeting to answer any questions and report on any additional program updates.

C. *ARPC Executive Committee Meeting: Staff will highlight actions taken at the September 23, 2020 Executive Committee Meeting.

**ACTIONS NEEDED**

*Motion to accept ARPC Financial Reports for the period ending August 31, 2020.

*Motion to ratify the actions taken by the Executive Committee.
## Apalachee Regional Planning Council

### Budget Report as of 8/31/20

<table>
<thead>
<tr>
<th>Line-Item</th>
<th>FY 19/20 Budget</th>
<th>August 2020</th>
<th>FY-To-Date as of 8/31/20</th>
<th>Budget Balance</th>
<th>Budget Used</th>
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<td>General Revenue</td>
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<td>66,925.25</td>
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<td>FDEO - Midway Competitive FL</td>
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<td>900.00</td>
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**Total Revenue:** 1,332,100 158,029.29 1,631,974.71 (259,875.29) 123%

### General Expenses

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<th>Line-Item</th>
<th>FY 19/20 Budget</th>
<th>August 2020</th>
<th>FY-To-Date as of 8/31/20</th>
<th>Budget Balance</th>
<th>Budget Used</th>
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<td>1,544</td>
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</tr>
<tr>
<td>Contingency &amp; Project Pass-Through</td>
<td>105,100</td>
<td>1,243.73</td>
<td>67,525.86</td>
<td>37,474</td>
<td>64%</td>
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<tr>
<td>Consultants (Contract Required)</td>
<td>37,000</td>
<td>5,250.00</td>
<td>324,367.38</td>
<td>(287,367)</td>
<td>877%</td>
</tr>
<tr>
<td>Dues (FICA, NADO, SERDI &amp; Other)</td>
<td>31,000</td>
<td>1,000.00</td>
<td>30,387.00</td>
<td>613</td>
<td>98%</td>
</tr>
<tr>
<td>Equipment Lease - Copiers</td>
<td>12,000</td>
<td>788.75</td>
<td>9,715.79</td>
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<td>Events (Hemp Summits)</td>
<td>34,000</td>
<td>-</td>
<td>32,378.14</td>
<td>1,621</td>
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<td>Fringe Benefits (FICA, CHP &amp; FRS)</td>
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<td>20,493.80</td>
<td>184,862.70</td>
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<tr>
<td>Insurance (Work Comp, Liability)</td>
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<td>13,063.57</td>
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<tr>
<td>IT Tech Support &amp; Equipment</td>
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<td>24,896.24</td>
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<td>Legal</td>
<td>2,000</td>
<td>-</td>
<td>2,000.00</td>
<td>-</td>
<td>0%</td>
</tr>
<tr>
<td>Licenses (REMI)</td>
<td>6,500</td>
<td>-</td>
<td>5,530.50</td>
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<td>Miscellaneous</td>
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<td>71,076.32</td>
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<td>42%</td>
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</table>

**Total Expenses:** 1,332,100 103,795.16 1,488,247.10 (156,147) 112%
2018-2022 Comprehensive Economic Development Strategy (CEDS) Update: ARPC staff is coordinating with regional partners to implement CEDS objectives. ARPC staff is engaged in conversations with Economic Development Administration (EDA) staff and regional partners to determine the best way to incorporate economic recovery from Hurricane Michael and COVID-19 into the 2020 CEDS update, which will be completed by the end of 2020.

Other Technical Assistance: ARPC staff continues to assist regional partners with Economic Development Planning, Intergovernmental Coordination and other tasks.

Community Planning Virtual Workshop – ARPC staff collaborated with The Planning Collaborative, a land use planning consulting agency, to host a free Community Planning Virtual Workshop for planners and other local government staff on September 14, 2020.

DEO Grant Applications, 2020-2021 – ARPC staff worked with several communities to submit grant applications to the FL Dept. of Economic Opportunity’s (FDEO) Community Planning Technical Assistance (CPTA) Program and the Competitive Florida Partnership Program for 2020-2021. One regional project has been awarded under the CPTA grant program and three communities in the Region have been awarded Competitive Florida Partnership grants:

Community Planning Toolkit – ARPC staff was awarded a $40,000 FDEO CPTA grant for a one-year planning project to conduct a community planning needs assessment, training workshops, and create a Community Planning Toolkit, which will serve as a planning document that can be referenced by local governments to assist with various comprehensive planning activities.

Community of Eastpoint, City of Carrabelle, and Town of Campbellton, Competitive Florida – ARPC staff applied separately on behalf of the Community of Eastpoint, the City of Carrabelle, and the Town of Campbellton for the Competitive Florida Partnership grant. All three applications were awarded and will be funded at $35,000 per project. The ARPC will conduct outreach, community engagement, and other planning activities with the goal of creating an Economic Development Plan that is tailor-made for each community. ARPC staff will assist with project implementation.

Town of Campbellton, Campbellton Crossroads – The $70,000 planning project, funded by the FDEO Rural Infrastructure Fund (RIF), entails creating a town center redevelopment plan for the community, including the area surrounding town hall, the community center, and local businesses like Southern Fields Brewing. Project activities will continue through January 2022.

FDEO Rural Infrastructure Fund Special Appropriation, 2021-2023 – FDEO has made an additional $5 million available under the RIF Special Appropriation for inland counties impacted by Hurricane Michael. Eligible entities include Calhoun, Gadsden, Jackson, and Liberty counties and their municipalities. Funds may be used for planning or construction projects. The
application window opens in October 2020. Interested parties may contact ARPC staff for application assistance.

**Franklin County Long Term Recovery Strategy** – ARPC staff continues work on the EDA-funded Long-Term Recovery Strategy for Franklin County. The project’s goal is to increase commercial activity and jobs in Franklin County through novel planning policies and business recruitment strategies. The project will conclude in Fall 2020.

**ARPC Revolving Loan Fund (RLF) Expansion** – The ARPC received $800,000 in federal funding from the EDA under the 2019 Disaster Supplemental for the ARPC RLF, which was made possible by a $200,000 match from the Tallahassee-Leon County Office of Economic Vitality (OEV). The EDA has also allocated additional funds to the ARPC RLF from the federal CARES Act. These funds will be used to make small business loans throughout the Region. Below is an excerpt from the EDA’s official press release for the RLF recapitalization under the 2019 Disaster Supplemental:

“**U.S. DEPARTMENT OF COMMERCE INVESTS $800,000 TO GROW REVOLVING LOAN FUND SERVING BUSINESSES IN TALLAHASSEE, FLORIDA, OPPORTUNITY ZONE**”

“WASHINGTON – Today, the U.S. Department of Commerce’s Economic Development Administration (EDA) is awarding an $800,000 grant to the Apalachee Regional Planning Council (ARPC) in Tallahassee, Florida, to support business recovery and resilience efforts in the wake of Hurricane Michael by capitalizing a second loan pool under the ARPC Revolving Loan Fund. The investment, located in an Opportunity Zone, will be matched with $200,000 in local funds.”

“President Trump is dedicated to providing businesses with the resources they need to remain competitive in the face of natural disasters,” said Dana Gartzke, Performing the Delegated Duties of the Assistant Secretary of Commerce for Economic Development. “This EDA project will prioritize investments in hurricane-resistant business sectors, such as software technology and disaster preparedness. The project’s location in an Opportunity Zone will help attract the additional private investment the community needs to become resilient to natural disasters.”

“This project was made possible by the regional planning efforts led by the ARPC, which EDA funds to bring together the public and private sectors to create an economic development roadmap to strengthen the regional economy, support private capital investment and create jobs.”
AGENDA ITEM 5-B-2
EDA Disaster Resilience & Recovery Program – Ben Chandler

Program Summary:
The Disaster Resilience & Recovery Program continues to partner with federal, state, regional, and local agencies with ongoing initiatives in response to Hurricane Michael and the COVID-19 pandemic. Since July’s Full Council Meeting, this program has been focused in the following areas:

- Recovery & Resilience Partnership Project (R²P²)
- Florida Main Street Support/Technical Assistance
- Long-Term Recovery Plans for Calhoun & Liberty Counties

Recovery & Resilience Partnership Project (R²P²)
The Recovery & Resilience Partnership Project is a program initiated by the Federal Emergency Management Agency’s (FEMA) Integrated Recovery Coordination (IRC) efforts in the wake of Hurricane Michael. The R²P² team has been led by the Environmental Protection Agency (EPA) and their consultant design team, Skeo™. The purpose of this program is to support coastal and inland recovery from Hurricane Michael to improve the region’s economic diversity and future resilience to stormwater impacts. A significant effort in this economic diversity promotion is to emphasize regional connectivity of recreational resources.

Besides FEMA and EPA, the partners in this program include the National Park Service, US Army Corps of Engineers, US Dept. of Commerce (Economic Development Administration/EDA), US Dept. of the Interior, US Dept. of Housing & Urban Development (HUD), US Dept. of Health & Human Services, US Dept. of Agriculture (USDA), FL Dept. of Environmental Protection (FDEP), FL Division of Emergency Management (FDEM), and the Apalachicola Regional Planning Council.

The program is at work with local government officials and stakeholders in several Florida panhandle cities, three (3) of which are in the Apalachicola Region. The following provides the list of regional communities and the website to view the proposed recovery and resiliency design projects:

- Chattahoochee: http://r2p2.skeo.com/chattahoochee/
- Marianna: http://r2p2.skeo/marianna/
- Quincy: http://r2p2.skeo/quincy/
Regional Assets and Connectivity

Proposed regional trails:
1. Florida Circumnavigational Saltwater Paddling Trail
2. Old Spanish Trail/HWY 90 Corridor
3. Florida National Scenic Trail
4. Panama City to Marianna Corridor
5. Chattahoochee to Bristol Trail
6. Panhandle Intra Coastal Waterway Paddling Trail

The comprehensive website to view the Recovery & Resiliency Partnership Projects (R2P2), including communities inside and outside the Apalachee Region, please visit [http://r2p2.skeo.com/](http://r2p2.skeo.com/).

**Florida Main Street Support/Technical Assistance**

Florida Main Street is a state-supported technical assistance program dedicated to the revitalization of historic downtowns and encouraging economic development within the context of historic preservation. Since 1985, Florida Main Street has offered technical assistance to state-designated Main Street programs across the state. Currently, there are over 50 Florida communities with the designation; eight (8) are in the Apalachee Region.

Florida Main Street is administered by the Division of Historical Resources under the umbrella of the FL Dept. of State. The program is part of a national network and is affiliated with the National Main Street Center/Main Street America® who offers a framework for community-based revitalization initiatives. Florida Main Street encourages economic development focused on bringing jobs, dollars, and people back to Florida’s historic districts.

As evidenced in many communities throughout the state, Main Street-revitalized districts create jobs by supporting existing businesses and attracting new industry to strengthen service and retail job markets. They stabilize and improve the area’s tax base, while also protecting existing local economic investments. Main Street districts preserve the community’s historic resources and preserve its heritage. The culmination of these things builds community pride and creates a sense of place for members from all areas of the community to come together, create new partnerships, and celebrate their downtown.
The eight (8) designated Florida Main Street communities in the Apalachee Region include:

**2020 Accredited Communities by Main Street America®**
- Apalachicola
- Chattahoochee
- Havana
- Marianna
- Quincy

**2020 Non-Accredited Communities**
- Tallahassee (housed within Tallahassee’s Downtown Improvement Authority)

Currently inactive or under reorganization
- Blountstown
- Monticello

In recent months, the ARPC has been coordinating directly with the Florida Main Street program to explore various ways that these state-designated programs within our communities can partner with us to further their goals of economic revitalization. Ben Chandler, along with Denise Imbler (ARPC), and Greg Vaday (Florida Representative for the US Department of Commerce, Economic Development Administration) provided a presentation in July 2020 at Florida Main Street’s virtual State Conference to promote how communities can benefit from direct partnerships with their regional planning councils and EDA.

Subsequently, Mr. Chandler will be presenting at Florida Main Street’s virtual Fall Leadership Development Workshop (September 21-22) with the goal of taking a deeper dive into local partnership opportunities to help these grass-roots programs be more successful in their communities.

Ultimately, the intended outcome is to develop a “toolkit” for our Main Street programs to use so that with ARPC support and technical assistance, they can help provide resources to their local businesses (especially in the post-Hurricane Michael/post-COVID world). The model for this “toolkit” can then be implemented in all our communities within our Region (and across the state) and not just those communities with the Florida Main Street designation.
Long-Term Recovery Plans for Calhoun & Liberty Counties
Wednesday, October 10, 2018 is forever scarred in our collective memory as the day Hurricane Michael made landfall on the shores of Mexico Beach and roared relentlessly with full speed and strength toward Calhoun and Liberty counties. Category 5 wind gusts laid an unprecedented inland path of destruction never before seen, or imagined, in our lifetimes. With seemingly premeditated purpose, Michael devastated homes, businesses, churches, public facilities, crops, and timber land. Families were displaced. Livelihoods were destroyed. The landscape that remained in Michael’s wake was foreign and unrecognizable. The concept of normalcy no longer had meaning.

Both Calhoun and Liberty counties were awarded 2019/20 Community Planning Technical Assistance grants from the FL Dept. of Economic Opportunity (FDEO) to develop long-term recovery plans in response to the devastation of Hurricane Michael. Both plans were developed in partnership with the ARPC teamed with Julie Dennis of OVID Solutions.

These individual countywide recovery plans have been developed and designed to identify priority projects that each county hopes to accomplish, along with funding strategies for achieving each one. This is an opportunity for both Calhoun and Liberty to re-imagine a long-term vision and implement it on a much faster timeline (within 10-15 years instead of 25-50 years), which will foster opportunities to spur economic growth following Hurricane Michael.

The ARPC is pleased to report that both long-term recovery plans are available for download at the following websites:

Calhoun County: [https://calhouncountygov.com/](https://calhouncountygov.com/)
Liberty County: [https://libertybocc.com/public-notice/](https://libertybocc.com/public-notice/)

The draft plans are also available for download on the Apalachee Regional Planning Council’s home page at [https://www.arpc.org/](https://www.arpc.org/).

A press release has been submitted to both The Calhoun-Liberty Journal and The County Record (Calhoun County) to steer the citizens of both Calhoun and Liberty counties to the appropriate websites to download the DRAFT plans for review and comment. Each Long-Term Recovery Plan will be presented for a first public hearing before each respective Board of County Commissioners in October. The dates for each hearing are as follows:

Liberty County: **Thursday, October 8, 2020**
Calhoun County: **Tuesday, October 20, 2020**

Adoption for both plans is anticipated to be in November. Once adopted, both Long-Term Recovery Plans will serve as the foundation of ongoing economic recovery and resilience.
AGENDA ITEM 5 – B – 3

EMERGENCY PLANNING PROGRAM
Zach Annett – Anthony Carpanini – Denise Imbler

Regional Hazardous Materials Program

The ARPC staffs the Apalachee Local Emergency Planning Committee (LEPC) which is responsible for implementing the federal Emergency Planning and the Community Right-To-Know Act (EPCRA) for the ARPC Region. The four primary activities of the Apalachee LEPC are hazardous materials planning, training, emergency exercises and public outreach.

Quarterly Meetings

ARPC staff held the most recent meeting of the Apalachee LEPC on September 9, 2020 virtually over GoToMeeting. During the meeting the LEPC membership discussed the activities that occurred during the previous quarter as well as discussed training and exercise opportunities. The next LEPC meeting will be in December 2020. The location has yet to be determined.

Hazardous Materials Exercises:

Staff is in the initial planning phase of a hazardous materials exercise in collaboration with Tallahassee Community College to be held late in 2020.

Hazardous Materials Training

The following trainings were distributed virtually in the Region during the Quarter:

- Chemistry of Fire
- Ethanol Emergency Response Webinar
- HazMat on Tap
- Assessing Risk for Public and Private Services
- Public Works Emergency Management and Continuity Planning
- Protecting First Responder – First Receiver Staff with PPE Tips
- Ensuring Water and Wastewater Service During a Pandemic

Commodity Flow Study

In January of 2020, the Apalachee LEPC began a transportation flow study of the hazardous materials shipped through the nine-county district. The survey data collection occurred over a nine-month period. In addition to the highway placard survey required by the Hazardous Materials Emergency Preparedness (HMEP) Grant, the survey also includes an analysis of commodities shipped by Florida Gulf and Atlantic Railroad. Staff completed and presented this study at the September 9, 2020 Apalachee LEPC Quarterly Meeting.
State Agricultural Response Team
ARPC staff provides planning support to the FL Dept. of Agriculture and Consumer Services’ (FDACS) State Agricultural Response Team (SART). ARPC staff continues to work with SART partners, the University of Florida, the FL Division of Emergency Management (FDEM), and the State Animal Response Coalition (SARC) on the development of an online pet-friendly sheltering course. The course will be an independent study course in which participants can complete the training at their own pace and receive a state certificate upon successful completion. The training will provide participants valuable information on how to set up, run, and take down a pet-friendly shelter. The target audiences are emergency managers, county employees, and shelter volunteers. Currently, the course is ready to be piloted before final approval from FDEM. ARPC staff is assisting FDACS with finding participants for the pilot run and finalizing any additions to the Tool Kit.

Big Bend Healthcare Coalition
ARPC staffs the Big Bend Healthcare Coalition (BBHCC) which held its most recent meeting virtually on September 1, 2020 with approximately 90 participants from throughout the Region. During the meeting, there were discussions surrounding special needs sheltering during COVID-19 in addition to an overview of the BBHCC project funding application and deadlines.

COVID-19 Response
BBHCC staff continues to support local public health and emergency response officials in the response to COVID-19. In addition to distributing weekly situation reports and information sharing, the BBHCC was able to procure 3,000 pairs of gloves and 500 gowns to distribute to partners around the region. To date, the BBHCC has given these items to Taylor County Emergency Management, Jefferson County Emergency Management, and Bond Community Health Center in Leon County. These items will allow BBHCC partners to continue providing care in a safe and responsible manner.

Vaccination distribution planning for COVID-19 is being discussed throughout the state at regional and local levels. BBHCC staff have been conferring with partners on what this process will look like, and which entities will be responsible for distributing the vaccines once they become available. BBHCC will potentially be developing a workshop for these partners to discuss how this activity will work in different scenarios. This will help to ensure local health partners are prepared when the time comes to distribute the vaccines.
Project Funding
Each year the BBHCC provides competitive funding to members to support various public health related projects. This year the BBHCC has announced the availability of approximately $50,000. Projects completed in the past include purchase of thermal body camera for Tallahassee Memorial Healthcare, Stop the Bleed Kits for Florida State University and portable treatment tents for Capital Regional Medical Center. Project applications are due at the end of September and the application is available online at the BBHCC website – www.bigbendhcc.org

Trainings, Workshops and Outreach
On July 29, 2020 BBHCC staff held a virtual workshop on how to write an After-Action Report for a real-world event. Over 20 participants attended the workshop and were provide an in-depth review of the necessary steps to begin writing an AAR, while also being provided with two AAR templates for use in their respective organizations or facilities.

BBHCC staff is also working to develop an online Nursing Home Incident Command Course which should be ready to deliver to members in late 2020 or early 2021. The course will focus on how rural nursing homes can set up an Incident Command System and work with local Emergency Operation Centers to acquire resources and assistance during disaster situations. The next regularly scheduled General Membership Meeting is scheduled for December 1, 2020 and will be held virtually.

Statewide Regional Evacuation Study
The ARPC is working with the Florida Division of Emergency Management and the other nine regional planning councils to update the Apalachee Regional Evacuation Study (RES). The RES update will include updated data regarding evacuation behavioral analysis, storm surge maps, evacuation transportation network and evacuation clearance times. The update will be finished by June 30, 2021.

Other Technical Assistance
ARPC staff has been working with Wakulla County to update the Wakulla County Local Mitigation Strategy (LMS) and has hosted multiple meetings with the Wakulla County LMS Working Group to receive input and share updated maps and data. Data updated includes information relating to hazards, demographics and property values for various risk categories. The Wakulla County LMS will be completed by November 2020.
AGENDA ITEM 5 – B – 5

TRANSPORTATION PLANNING PROGRAM – Kwentin Eastberg, AICP and Pat Maurer

The week following the last ARPC Board meeting, ARPC Planning Manager Kwentin Eastberg sat for, and passed, the American Institute of Certified Planners (AICP) Exam. The AICP provides the only nationwide, independent verification of planners’ qualifications. Certified planners pledge to uphold high standards of practice, ethics, and professional conduct, and to keep their skills sharp and up to date by continuously pursuing advanced professional education. To be eligible to take the exam, a planner must have several years of professional planning experience commensurate with their degree and pass a four hour/150 question exam with a minimum score of 73.3%.

Transportation Disadvantaged (TD) Program
Since the July ARPC Board meeting, ARPC staff has continued to accomplish significant work despite the lingering impacts from COVID-19.

The Transportation Disadvantaged Coordinating Boards had successful virtual meetings throughout the month of September. This meeting is the first of the new State fiscal year for the program and as such contained many organizational items on the agenda, including bylaws, grievance procedures, and appointment of both administrative and grievance committees. Each virtual meeting had the quorum necessary to conduct business while remaining safe and socially distanced. Meetings are open to the public and all are invited to attend. Meeting notices are published in the local county newspaper, as well as on the ARPC website. A meeting calendar for the remaining meetings for Fiscal Year 2020-2021 is provided below.
## Transportation Disadvantaged Coordinating Boards
### 2020 - 2021 Meeting Calendar

<table>
<thead>
<tr>
<th>COUNTY</th>
<th>NOVEMBER 2020</th>
<th>FEBRUARY 2021</th>
<th>JUNE 2021</th>
</tr>
</thead>
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<td>Calhoun</td>
<td>3 Tuesday</td>
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</tr>
<tr>
<td>1:00 PM CT</td>
<td></td>
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</tr>
<tr>
<td>Franklin</td>
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<td>3 Wednesday</td>
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</tr>
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<tr>
<td>Gadsden</td>
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<td>2:00 PM ET</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Gulf</td>
<td>4 Wednesday</td>
<td>3 Wednesday</td>
<td>2 Wednesday</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Jackson</td>
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<td>2 Tuesday</td>
<td>1 Tuesday</td>
</tr>
<tr>
<td>10:00 AM CT</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jefferson</td>
<td>12 Thursday</td>
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<td>10 Thursday</td>
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</tr>
<tr>
<td>Leon</td>
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<td>9 Wednesday</td>
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</tr>
<tr>
<td>10:00 AM ET</td>
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</tr>
</tbody>
</table>
Regional Commuter Assistance Program
RideOn Commuter Services is the Regional Commuter Assistance Program for FDOT District 3. Commuter Assistance Programs offer free transportation consulting to local governments, employers, community stakeholders and individuals, helping them realize the economic and environmental benefits of sustainable transportation and development.

Commuter activity continues to be constrained by the COVID-19 pandemic. The initial phases of reopening have begun and some schools and businesses have returned to activity. Unfortunately, there is a corresponding increase in new reported cases. The ARPC position throughout the crisis has been to exercise an abundance of caution, so RideOn continues to recommend and promote those modes and practices that best support public health and safety.

ARPC staff efforts during this period have focused on creating online resources for remote work, developing separate tracks for employers and employees. ARPC staff has also utilized this time to continue with both industry and marketing research, and additional training on--and refinements to--the new RideShark platform.

Planning is now underway for Mobility Week 2020. ARPC staff has been meeting with the statewide campaign organizers, as well as the Emerald Coast Regional Council counterparts. ARPC staff has also reached out to its stakeholders to enlist their participation. Due to a local moratorium on public gatherings, ARPC is designing a unique hybrid event which will use virtual elements and behavior change strategies to encourage individuals’ real-life engagement in ways that are consistent with public safety precautions.

ARPC RideOn staff offers information daily via the toll-free hotline, answering questions about local transit service, and providing referrals for--and assistance to--community partners. ARPC staff invites you to follow RideOn on Facebook, download the RideOn App or visit the program online at www.RideOnTogether.org

Other Transportation Related Initiatives
ARPC staff met with the Rail USA to discuss initiatives of the Florida and Gulf Atlantic (FGA) Railroad which services the railway from Baldwin, FL to Pensacola, FL. Rail USA recently purchased this part of the line from CSX and is actively seeking to rehabilitate the infrastructure needed to be able to move freight goods more efficiently throughout the Region. For major businesses looking to locate to the Apalachee Region, this is a great resource for moving goods at lower costs and can certainly be a benefit to economic development in the future.
AGENDA ITEM 5 – B – 6

ENVIRONMENTAL PLANNING PROGRAM – Josh Adams and Evan Blythe

RESTORE
The Wacissa River Park Project in Jefferson County has been awarded; however, the original scope of work will need to be amended due to unforeseen complications with the selling landowner. The Gulf County RESTORE grant for St. Joe Peninsula Breakwater Improvements has been awarded.

Alligator Point Coastal Resiliency Study
The ARPC has contracted with Franklin County for completion of an Alligator Point Coastal Resiliency Study: Vulnerability Assessment and Alternatives Analysis. Phase I of the project was funded by the FL Dept. of Environmental Protection (FDEP) and the remainder by the Northern Gulf of Mexico Sentinel Site Cooperative. The first half of the project, including stakeholder outreach, records review, and review of the Comprehensive Plan Coastal Element is complete. The Environmental team will now begin to conduct a series of video diary interviews with landowners who live on the point for the purpose of informing an alternatives analysis for options to reduce coastal erosion.

Franklin-98 Living Shoreline Resiliency Project Update
Funding has been secured from both the Gulf Environmental Benefit Fund (GEBF) and the Emergency Coastal Resilience Fund (ECRF). The project is in full swing: sub-contractors have begun to collect the baseline data for the project area. The Environmental team has hosted the first Technical Working group meeting that consisted of representatives from the National Fish and Wildlife Service (NFWF) FDEP, FSU Marine Lab and FL Fish and Wildlife Commission (FWC). The next steps for the project will be permitting, monitoring of test materials, ongoing community outreach, and project design.

Capital Area Sustainability Compact
Leon County has provided the ARPC with the opportunity to serve as an administrator for the Capital Area Sustainability Compact (CASC). The responsibilities will consist of facilitating and maintaining records for regularly scheduled Steering Committee and Working Group Meetings, maintaining payment records as well as ad hoc tasks that may consist of special topical research, grant research, grant writing and identifying opportunities for collaboration.
AGENDA ITEM 5 – B – 7

GIS Program - Sharon Rodriguez

Wakulla County LMS
Fifteen (15) maps and several informational tables for the Wakulla County Local Mitigation Strategy are currently being updated to reflect the most recent data, as well as serve as a visual guide to Wakulla and its potential risks. This process includes data acquisition from sources such as FEMA or the FL Dept. of Environmental Protection (FDEP) for information such as flood zones and sink holes. The data is then processed and clipped to reflect Wakulla County’s needs.

Franklin – 98 Living Shoreline Resiliency Project
A story map will be created for the Franklin-98 Living Shoreline Resiliency project. Story maps allow the information to be more accessible and interactive by incorporating text and multimedia content in an online format. The map will feature a visual timeline of the project and incorporate information such as plant and animal life. Currently photos for the map are being taken every few weeks and are starting to be modified for map usage.
AGENDA ITEM 5 – B – 8

HOUSING PROGRAM – Donald Morgan and Amber Zies

CALHOUN COUNTY HURRICANE HOUSING RECOVERY PROGRAM (HHRP)

Though only six months past its inception, the ARPC Housing Program is making great strides for housing throughout the Region. ARPC staff continues to work diligently to provide housing recovery assistance to Calhoun County residents impacted by Hurricane Michael. The program is geared to provided recovery assistance to 98 residents who have been initially determined to be eligible to receive housing assistance. Final eligibility and approval are determined through the Resident Income Certification (RIC) form. Calhoun residents will be assisted through strategies identified by the Calhoun County Board of County Commissioners (BoCC) in the Local Housing Assistance Plan (LHAP):

- purchase assistance
- owner occupied housing rehabilitation/repairs
- demolition/reconstruction
- foreclosure prevention/mortgage assistance
- land acquisition and construction.

Currently, ARPC staff has completed eight Initial Home Inspections and has issued six award letters towards the priority. The housing assistance to be provided for these applicants include housing rehabilitation and demolition/construction (mobile home replacement). As a key development for this month, the program is excited to announce that, in coordination with the Calhoun County BoCC, HHRP awarded its first bid for housing rehabilitation. The notice to proceed has been issued and work has begun! Two additional homes were included on the latest pre-bid walkthrough and bids will be opened at the September 15th BoCC Meeting.

Additionally, three residents have been approved for mobile home replacements and those homes are tentatively scheduled to arrive in November. ARPC staff is happy to provide additional information for those interested in submitting bids for future projects.
REBUILD AND RESTORE
ARPC staff presented the Rebuild and Restore program to the Calhoun County BoCC at its meeting on June 16, 2020. The Calhoun County BoCC approved utilizing the program alongside HHRP funds. Rebuild and Restore is a housing assistance program from the Federal Home Loan Bank of Atlanta and Neighborhood Lending Partners of Florida that specializes in funding for disaster home repair and awards up to $10,000 in assistance. It is a program that has been highly advocated for by the Florida Housing Coalition and ARPC staff is excited to utilize it alongside HHRP. Rebuild and Restore is beneficial when used as a counterpart to HHRP because it is has similar basics of eligibility for residents, can assist both owner-occupied units and manufactured housing (titled as real property), and applies funds to a wide range of home rehabilitation activities.

ARPC staff has already identified currently served applicants who would greatly benefit from this program in addition to HHRP. ARPC staff is available to share information about this program with other ARPC counties. Please contact Donald and Amber directly for more information.

WAKULLA COUNTY CBDG-MIT GRANT APPLICATIONS
Two applications were submitted to the FL Dept. of Economic Opportunity (FDEO) for the Community Development Block Grant-Mitigation (CBDG-MIT) on behalf of Wakulla County. The grant applications were proposals for the development of a county-wide Shelter Plan and Disaster Risk Analysis Plan, respectively. Wakulla County was selected to advance to the next stage of the selection process—the General Planning Support Program (GPS) Initial Conference. This was a result of the application receiving a high score. ARPC staff and Wakulla County will present virtually to the Mitigation Team on Friday, September 25 at 10am. The purpose of the conference is to discuss any issues that could impact an award decision. ARPC Housing staff Donald Morgan and Amber Zies, along with Sharon Rodriguez (ARPC GIS staff), were a part of the ARPC team that submitted these proposals.
CARES ACT: CORONAVIRUS RELIEF FUND (CRF)
Governor DeSantis has authorized $120 million of the State of Florida’s Coronavirus Relief Fund (CRF) allocation to Florida Housing Finance Corporation (Florida Housing) to assist Floridians that have been negatively impacted by the COVID-19 pandemic and struggling to pay housing expenses such as: rent, mortgage payments, utilities, and emergency repairs that will keep families stable and safely housed. In general, the CRF is a portion of the Coronavirus Aid, Relief, and Economic Security (CARES) Act passed by Congress and signed into law by the President in March 2020 in response to the economic fallout of the COVID-19 pandemic. Florida Housing’s CRF Fund for Impacted Homeowners and Renters will be administered by the local State Housing Initiatives Partnership Program (SHIP) housing offices in the region.

ARPC staff will be providing direct administration of the CRF Program in Calhoun and Gulf counties. Applications for assistance in either county can be found online at https://www.arpc.org/coronavirus-relief-fund and at the respective county courthouses. The Gulf County CRF program will be accepting applications on a rolling basis, contingent upon funding. The Calhoun County CRF program will be accepting applications until Friday, September 18th. Donald and Amber are available to answer any questions about the CRF programs in these counties.
AGENDA ITEM 5 – B – 9

Marketing & Communications Program – Melissa Franklin

Franklin-98 Program
Phase II of Franklin-98 Restoration project is underway, and ARPC staff is working to get the word out. ARPC staff developed a media kit detailing the project and distributed it to news outlets throughout the Region. Franklin-98 was covered in an article by reporter Robbie Gaffney, WFSU, on August 10th. A filmed interview has been conducted onsite with the project team, and footage of this coverage will be available mid-October.

Social media plays an essential role in connecting with stakeholders of Franklin-98. ARPC staff utilizes local social media groups (ex. Focus on Franklin County) to assist in informing community members about public input meetings as well as developments in the Franklin-98 project. Through close monitoring, ARPC staff has been able to identify and correct any potential misinformation and answer questions/concerns that could otherwise derail community support of the project.

ARPC staff and Project Consultants have encountered many curious onlookers and landowners while surveying the sites and collecting data. To answer any questions that the public may have, ARPC staff created a Franklin-98 project fact sheet for distribution while working in the field. Continuing to build on awareness of the project, ARPC staff designed Franklin-98 T-shirts which will be utilized while working onsite, as well as distributed to the public.

Big Bend Health Care Coalition
In response to COVID-19, on March 31, 2020, ARPC staff began development and distribution of the BBHCC COVID-19 Situation Report. As of September 16th, thirty-five (35) Situation Reports have been created and distributed, and ARPC staff continues to focus efforts on distributing timely and useful information to BBHCC members.

RideOn
ARPC staff is developing a marketing strategy and communications plan for the RideOn Program, preparing for Mobility Week 2020, and continues to provide any additional assistance as needed.

Revolving Loan Fund Program
As the ARPC RLF program expands, it is essential to connect with community members that will benefit most from the funds available. ARPC staff is working closely with Tallahassee-Leon County Office of Economic Vitality to develop branding and communication strategies to inform potential borrowers throughout the Region.
ARPC General Communications

ARPC Housing Program webpage is live, and ARPC staff is reformatting the ARPC website “behind the scenes” to allow for more efficient updates throughout. Florida’s regional planning councils have been tasked with updating the Statewide Regional Evacuation Study, and ARPC staff was asked to design and submit logo options for the study. As the ARPC continues to grow, ARPC staff assists with job-postings and on-boarding of new team members and continues to provide general graphics and communications support throughout the organization.

ARPC staff has been developing a media kit detailing the ARPC and its numerous benefits to the Region. As more time allows, ARPC staff will continue to develop relationships with the various news outlets throughout the Region, and leverage marketing strategies to increase awareness of ARPC programs.
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